



# **Construction Workers' Situational Awareness**

## **An Overlooked Perspective**

by

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# Research Objective



**IGLC 28**

BERKELEY, CA 6-12 JULY 2020

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**Workers On-Site Situation & Role**



Literature Review



Research Method Proposal



Avenue for  
Future Research

# Points of Departure



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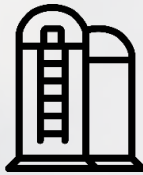
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Knowledge based industry  
(Amaratunga & Haigh, 2005)



On-going project development  
(Dossick & Neff, 2011)



Silo thinking



Unidirectional information flow

**Enablers of  
knowledge sharing  
are missing to  
increase labor  
productivity (Leal et  
al. 2017)**

# Points of Departure



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Decentralization



Upstream Variability



Commitment & Trust



Real time data



Inclusion

**LPS tackles earlier mentioned issues to a certain level (Ballard, 2000; Priven & Sacks, 2015), but modest involvement of workers (Ann et al. 2011)**

# Workers' Role



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- Limited access to production planning & control plenty of knowledge stays unused in human memories
- Best practices & tacit knowledge move insufficiently utilized from one project to another
- Craftsmen can be seen as information receiver and task executor
- Craftsmen cannot be seen as information sender, task definer, on-site investigator, and task controller



**Current understanding does not fit/only partially to transfer and sustain competitive advantage and create on-site SA**

# Workers' On-Site Situation

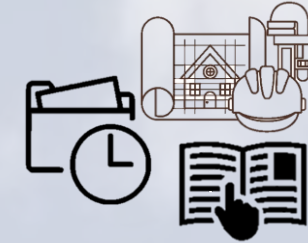


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- Poor designs & plans as barriers to productivity & lacking support of construction management (Loosemoore, 2014)
- Individual (inter-)disciplinary communication & coordination
- on-boarding situation leads among others to ad-hoc decision making
- Improvisation of work is part of daily routines (Hamzeh et al. 2019)



**Lack of on-site situation awareness for profound decision making**

# Proposed Method

## 1. Survey



### **Systematic Understanding of On-Site Processes**

- Questionnaire in Finland with about 1.000 construction workers
- Sharpen focus for further research and data collection

## 2. Video Tracking



### **SA & Workflow Visualization**

- Video tracking of workflow of construction workers
- Track of specific task delivery of certain workers
- Analysis of video data to classify work by value adding degree

# Proposed Method

## 3. Best Case Scenario



### Understanding of Task Prerequisites

- Ask for task description by tracked worker
- Worker will be confronted with project scenario from tracked video
- Description of prerequisites & execution procedure of task delivery in a best case scenario

## 4. Qualitative Interviews (GDTA)



### Understanding of Decision Making & Improvisation

- Structured Interviews with tracked workers
- Questionnaire on best case scenario
- Comparison of best case scenario & analysed video sequence with workers in interviews



**Construction Workers' Situational Awareness –  
An Overlooked Perspective**

**Thank you for your attention!**

**Any Questions?**