

Agency problems as a driver for crime in the AEC-industry

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Research questions

1. What are the structural drivers for criminal activities in the AEC industry?
2. To what extent do findings from the Norwegian context correspond with these theoretical insights?
3. Based on the above, what measures can be envisaged for countering the criminal activity identified?



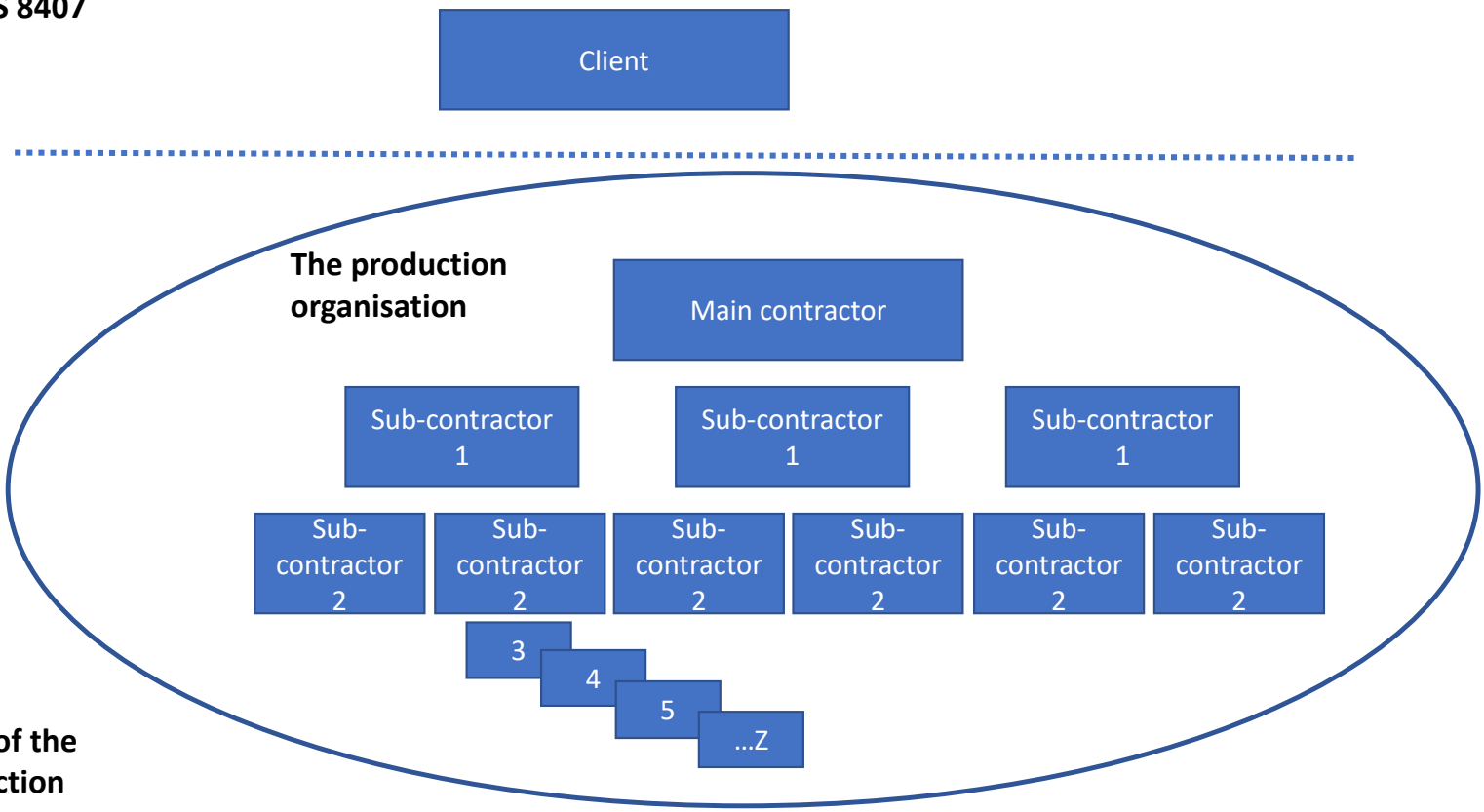
Methodology

A conceptual paper that springs from empirical research:

- Overarching scoping literature review
- 220 semi-structured interviews
- A survey



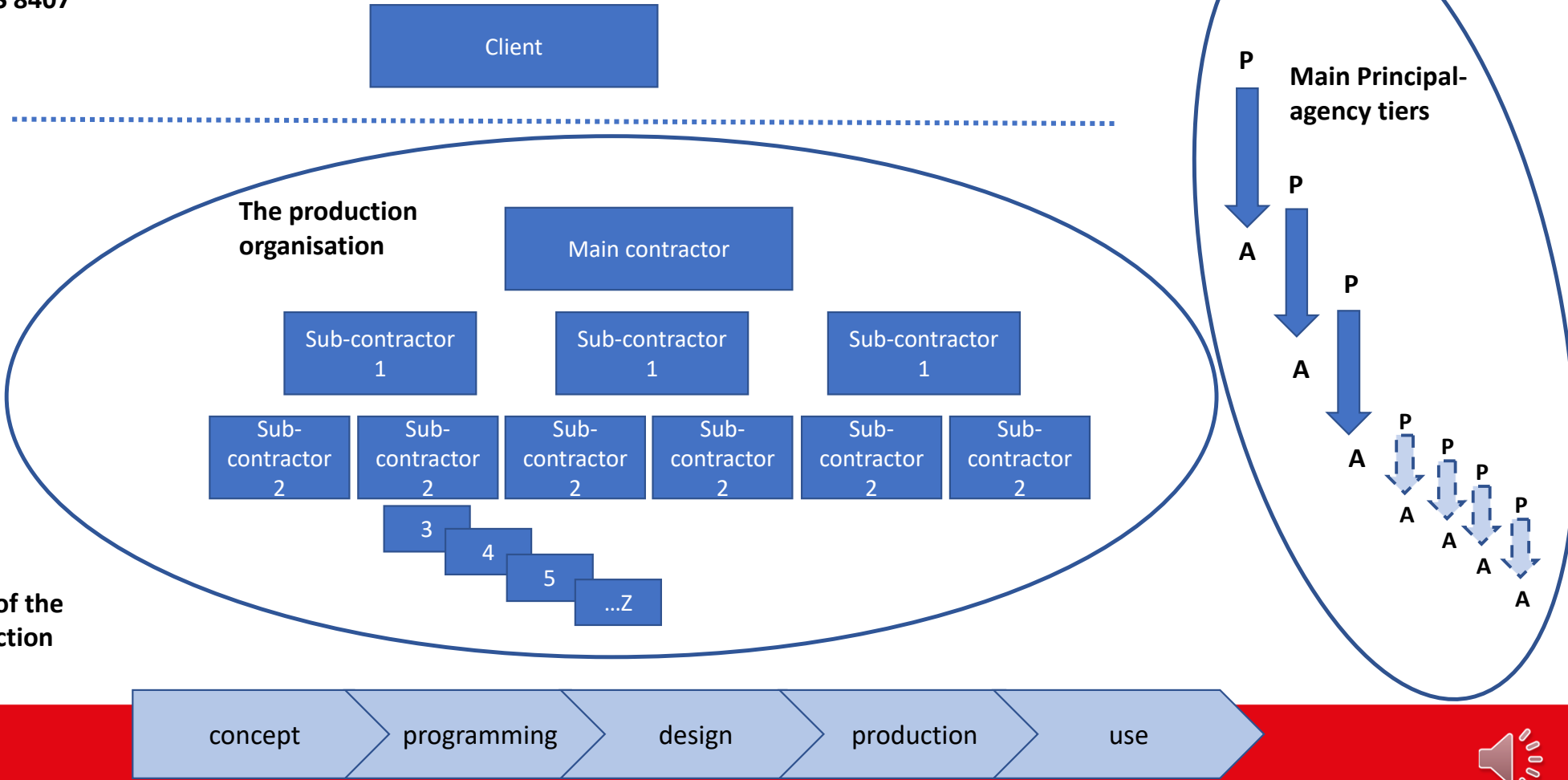
Typical outline
of practice
using NS 8407



Phases of the
construction
project

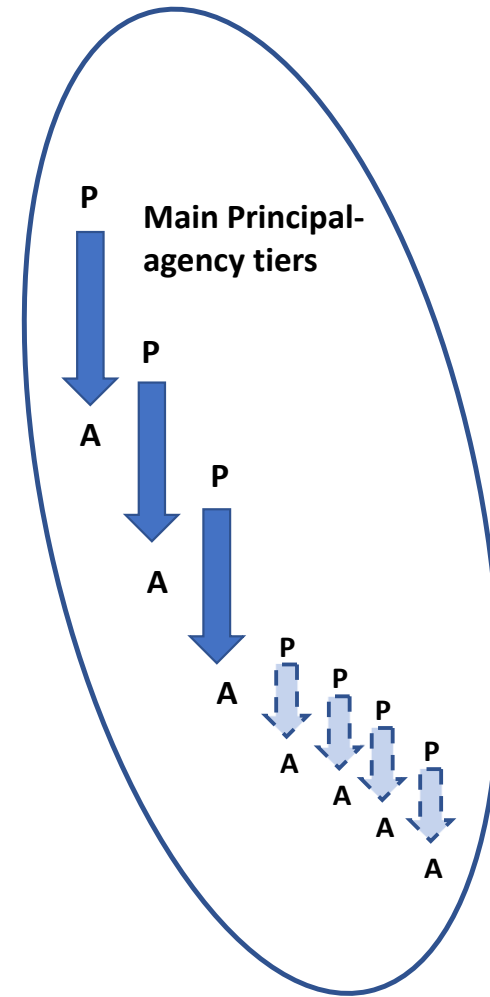


Typical outline of practice using NS 8407



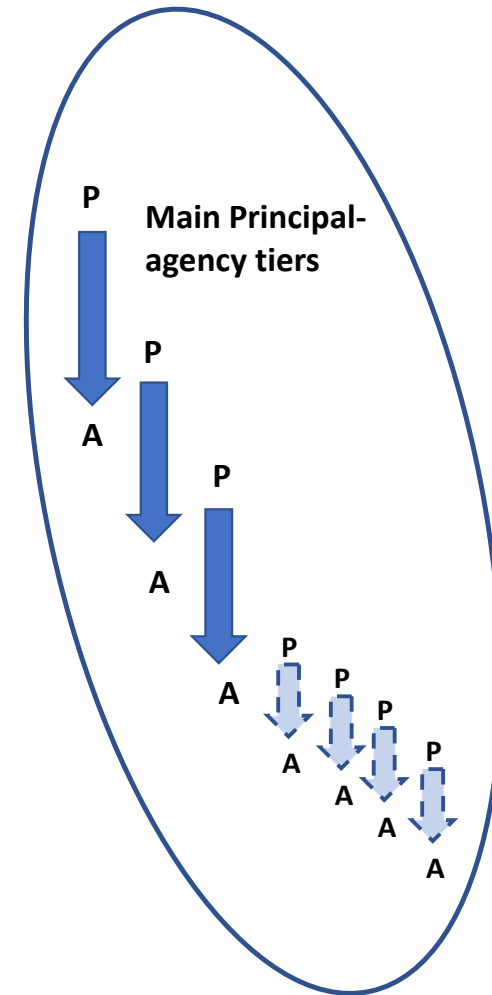
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- 1) there will probably be a **lack of goal alignment** between the sub-contractors and the project client;



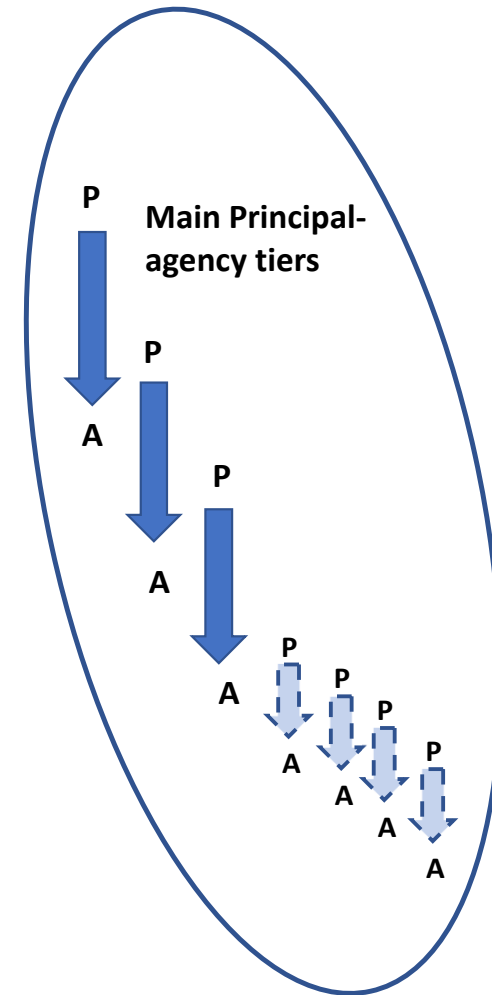
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- 2) there will be a **severe information asymmetry** problem due to the organisational form of the project and that



According to the general outline of P/A-theory, this means that

- 1) there will probably be a **lack of goal alignment** between the sub-contractors and the project client;
- 2) there will be a **severe information asymmetry** problem due to the organisational form of the project and that
- 3) this will probably mean that **the client** (dependent on the number of levels of sub-contractors involved) **will have little to no information** of what actually happens at the level of the organisation where actual physical work is carried out – **including being aware or not of criminal activity**.



Measures that can be envisaged for countering the criminal activity identified

1. Contract design and management
2. Laws and control efforts
3. Production control



THANK YOU!

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