

DELIVERING MEGA PROJECTS ON TIME THROUGH CULTURE AND HOSHIN KANRI

WHY

HOW

WHAT

Authors



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Hasse Neve,

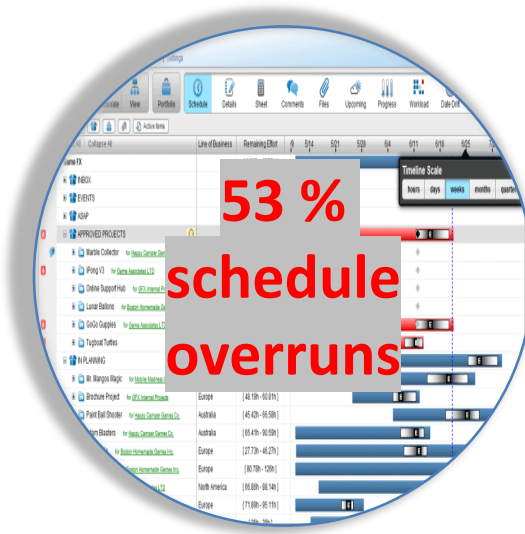
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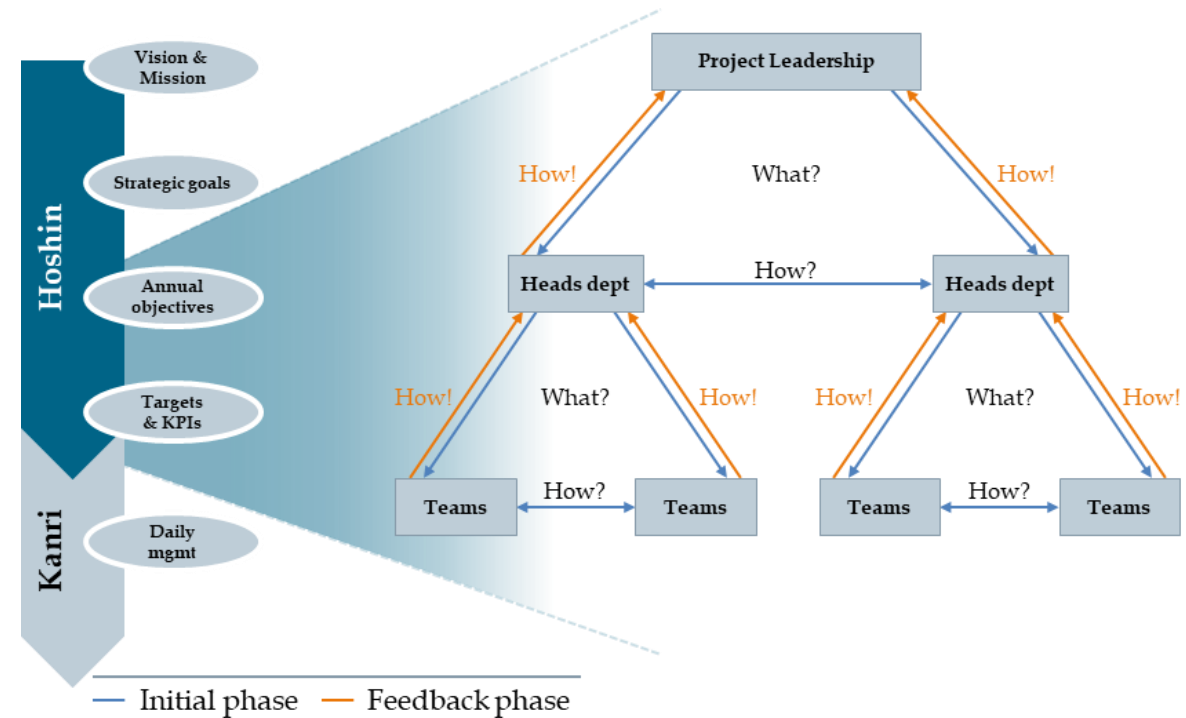


WHY



HOW (Overall)

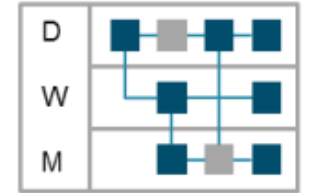
- Make a “strategy” for the whole project period
 - What to achieve
 - How to achieve (preconditions)
 - Yearly MWB
- Develop culture and behavior
 - Trust & transparency
- Develop supporting structure and tools



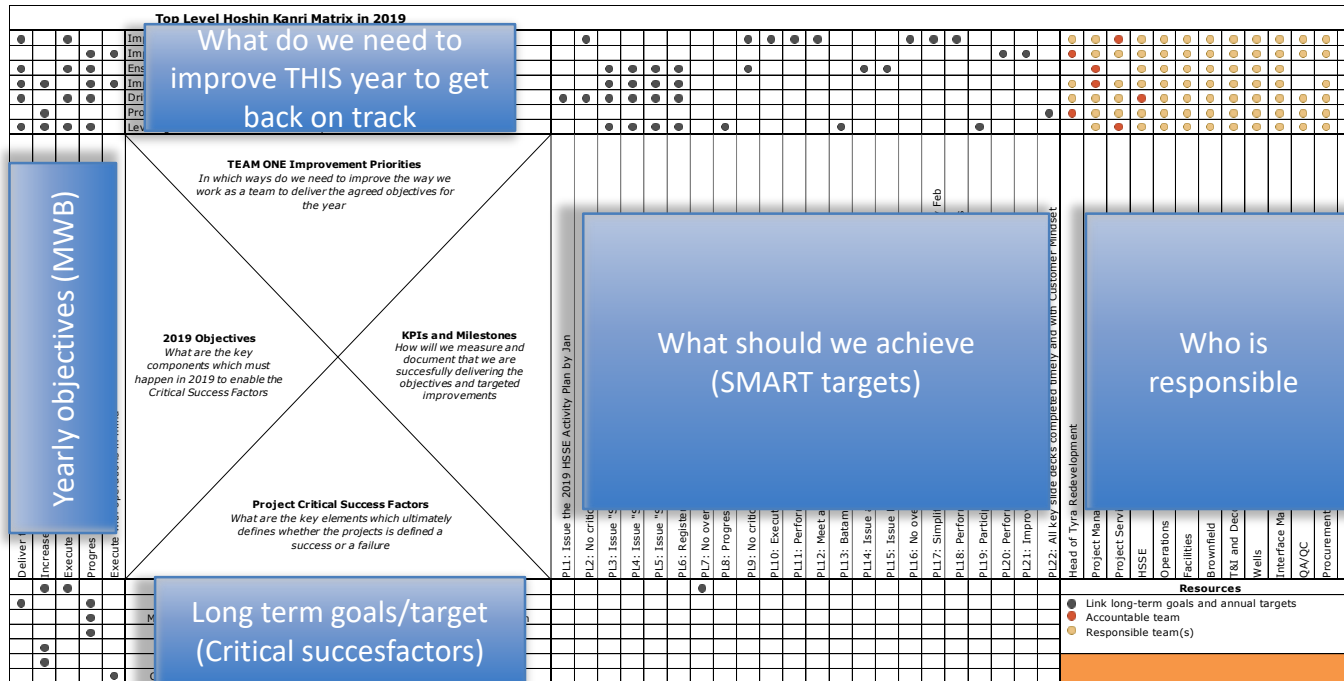


Follow-up:

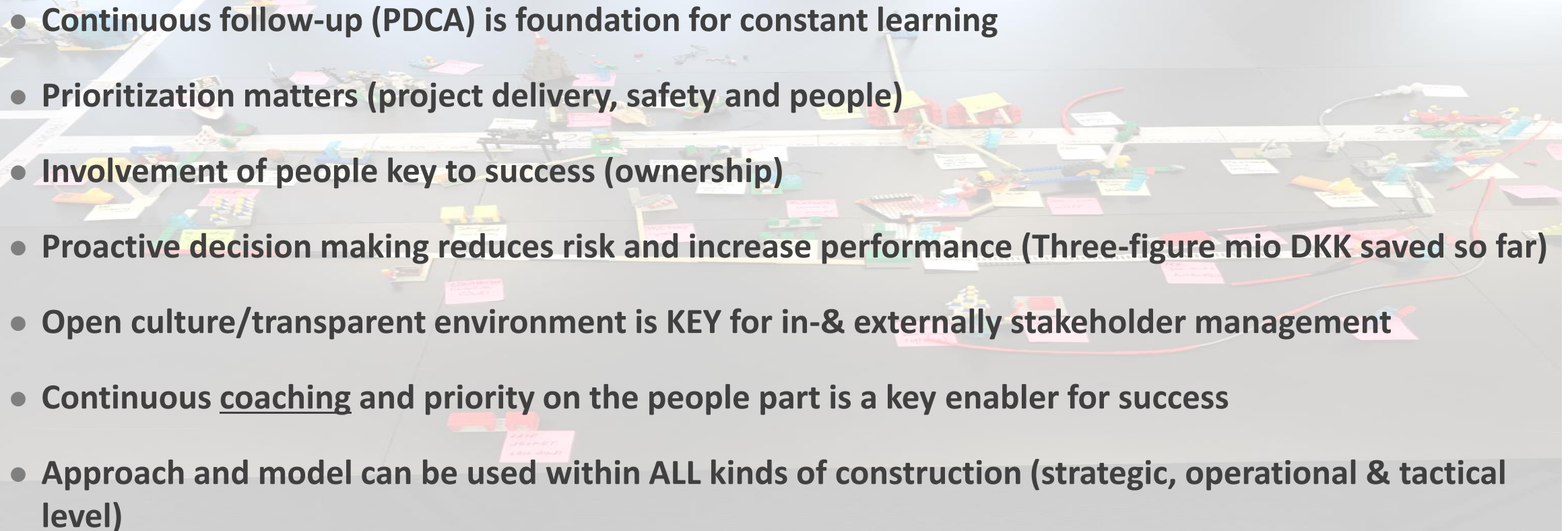
- Weekly
- Monthly



HOW



WHAT IS ACHIEVED/FINDINGS

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- Continuous follow-up (PDCA) is foundation for constant learning
 - Prioritization matters (project delivery, safety and people)
 - Involvement of people key to success (ownership)
 - Proactive decision making reduces risk and increase performance (Three-figure mio DKK saved so far)
 - Open culture/transparent environment is KEY for in-& externally stakeholder management
 - Continuous coaching and priority on the people part is a key enabler for success
 - Approach and model can be used within ALL kinds of construction (strategic, operational & tactical level)

